



The Institute of Global Homelessness (IGH) launched the Vanguard Program: A Global Movement to End Homelessness in 2017 with key global strategic partners to begin pioneering work in 13 Vanguard Cities across 6 continents. Each city made a commitment to significantly reduce or end street homelessness in reflection of their local context. The initiative is designed to support and uplift local expertise and innovation while reaping the benefits of both community and global exchange. In the Vanguard Program, IGH leverages the foundation of its work — supporting leadership, exchanging knowledge, creating a global infrastructure, and advocating for change — to make a meaningful impact on street homelessness in cities across the globe.

## VANGUARD PROGRAM ELEMENTS

 <p><b>A motivating goal linked to a global movement:</b> Your city will be part of meeting a clear, ambitious goal shared by peers across the world.</p>	 <p><b>Measuring homelessness according to local context:</b> We believe that to end street homelessness, a city must have clear data to measure progress. If you do not have this in place, IGH will connect you to the support you need.</p>	 <p><b>Global Knowledge Exchange:</b> IGH convenes leaders from communities across the world to share innovations, talk through challenges and discuss details of what works in ending homelessness.</p>	 <p><b>Supporting your local homelessness plans and toughest challenges:</b> IGH connects you to homelessness experts and research to provide technical assistance to help you reach community goals and provide insights on specific areas where you are struggling.</p>	 <p><b>A local and global spotlight on effective practices in your city:</b> IGH will share your work with our global network, advocate for your programs to key stakeholders, and support coalition building in your community.</p>
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In the Vanguard Program, IGH works with cities and regions on their strategy, measurement, and program implementation—and in doing so, helps them make quantitative and qualitative steps toward their reduction goals. Through its global network of homeless experts, IGH provides targeted technical assistance to address the challenges of ending street homelessness in each city. IGH is expanding the Vanguard Program to work with new cities and regions who are leading on their homelessness strategies and programs. This Vanguard partnership further elevates each cities’ work by supporting plans to end homelessness, engaging stakeholders in coalition building, and sharing their work with an international network of stakeholders and researchers.



Attendees at the 2018 Vanguard City Summit

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## OUR APPROACH

We have found that to make long-term systematic change, each community needs the following:

**Multi-sector collaboration.** Bringing in key stakeholders from government, civil society, health, housing, police and carceral systems; is key to have collective impact in order to end homelessness.

**Data.** Homelessness data, assessments, and analysis is a crucial part of every community's homelessness response by allowing for informed decision-making, understanding trends, tracking progress towards outcomes, and building targeted programs.

**Prevention & Housing with Support Services.** Prevention stops homelessness before it occurs. Housing-led strategies can quickly resolve homelessness by providing housing/services based on each client's needs.

**Equity & Inclusion.** Engaging, consulting, and centering people with lived experience and combatting discrimination at every level is critical in reaching sustainable and effective solutions.

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## VANGUARD PROGRAM PARTNER RESPONSIBILITIES

Through the Vanguard Program, IGH works in deep partnership with each community. To be a part of the Vanguard program, we ask that each community:

- Sign a Memorandum of Understanding with sign off from the local government, civil society, and key stakeholders; and commit to quantitative and qualitative goals for 2025
- Measure, evaluate, and report on enumeration of homelessness at least every two years
- Engage with IGH to accomplish work including meetings and completion of an action plan
- Engage with people of lived experience and commit to equity and inclusion practices
- Actively engage in sharing your city's perspectives and best practices with other communities in the Vanguard Program

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## 2020 SELECTED PROGRAM RESULTS FROM VANGUARD CITIES

- Coached Greater Manchester, UK on goal setting and strategies to end homelessness with the city reporting a 57 percent reduction in rough sleeping in 2020
- Supported the City of Sydney and State of New South Wales to launch a collective impact partnership with government and civil society partners and start collecting administrative data to track progress on their reduction targets
- Assisted Rijeka, Croatia in conducting their first street count
- Worked with a broad stakeholder group in Glasgow, Scotland on their enumeration strategy, and partnership models with the city now reporting only five people living on the street
- Supported Santiago, Chile in the development of their neighborhood homelessness strategy and launch of a Housing First pilot
- Worked with city officials in Little Rock, USA to create a homelessness stakeholder survey and report on programs and setting new priorities
- Conducted a homelessness system review and advised stakeholders in Adelaide, Australia on their strategy and housing policies, which led to the creation of a \$20M Prevention Fund by the South Australia government

